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According to Article 67 of the Statute of the State University of Novi Pazar, the Senate of SUNP, at the meeting held on 19th November 2014, adopted the

Internationalization strategy of The State University in Novi Pazar (2014-2019)

1.INTRODUCTION

State University of Novi Pazar is the first integrated and officially accredited university in Serbia, founded in 2006. Original departmental model of organization of the educational process and the dynamic study programs in which 4,000 students are currently studying, are in accordance with the requirements of the Bologna Declaration, and provide the ability to create always new and modern profiles of university graduates, important for the development of the region, but also the competitive profiles at the market of knowledge, in country and abroad. Scientific and research activities at our University are realized as basic, applied and developing research, as well as training of personnel for research, in all scientific fields and departments.

The strategic orientation of the University is continuous coordination of the work with the goals and development strategy of higher education of the Republic of Serbia. The environment to which 15 municipalities with more than 500,000 inhabitants gravitates, and youthful potential of the youngest population in Europe, represents a valuable resource and motivation to provide the highest quality education in this area.

2. INTERNATIONALIZATION PROCESS

Since the establishing until today the University has initiated cooperation with over 40 universities in the country and abroad. The intention for better utilization of its potential in the academic space of Europe and world; and cooperation with various institutions and eminent experts, domestic and from abroad have undoubtedly contributed to be known as an open and recognized institution ready for any kind of cooperation in order to increase the quality of teaching and learning process.

In addition, the University is actively involved in TEMPUS, CEEPUS, ERASMUS/MUNDUS and other programmes, international calls for scientific research financial support and development of the educational process, providing material resources for the improvement of higher education, establishing regular contacts and cooperation with associations for the exchange of student for summer and professional practice etc. In the previous period 30 our students has successfully completed their study visits to international universities and have gained significant experience.

2.1. Quality control office

The office for quality control and international cooperation was established a few years ago for active participation in monitoring all project activities. It has access to all realized activities in the context of particular projects and takes care of the monitoring activities related to international cooperation and projects at University.

2.2. The Office for Career Development and monitoring of graduates (alumni) and the issue of international cooperation and student mobility

The key role of the office is to provide adequate support to students of the State University of Novi Pazar in mastering skills and knowledge relevant for employment and to assist in gaining work experience while studying and learning about the world of business; and prepare for a successful transition to the next level of their career development after graduation. The role of the office is to provide relevant information to students to use potential opportunities in direct contact with employers and anything else that can facilitate employment.

In order to ensure an effective system of support for students and graduates in development of knowledge and skills of relevance for employment or further education OFCD is obliged to primarily conducts the following tasks:

- Allows students access to the latest information on current vacancies, occupations and skills that employers are interested in,
- Provides students with the information opportunities for further education and possible scholarships in the country and abroad.
- Work on developing abilities, knowledge and skills essential for the process of recruitment of students and graduates;
- Establishing connection of communities of students and graduates with the business world.

2.3. Scientific research center

Scientific research center was established with the aim of more efficient implementation of research projects. Scientific research Center provides support and assistance in the formation of scientific research projects, monitor their implementation, providing material and technical services to researchers in the laboratories of the departments.

Scientific research work of teachers and associates is realized through their engagement in scientific research projects, individual research, the publication of papers in refereed journals, participation in national and international meetings, writing master theses and doctoral dissertations. For inclusion in the European educational and research space within the Europe 2020 Strategy for smart, sustainable and inclusive growth, it is necessary to make progress in the following priority areas of innovation, in order to improve the framework conditions and access to finance for research and innovation, to ensure the possibility for innovative ideas into products and services transformation.

3. PROGRAM OF THE INTERNATIONAL SCIENTIFIC COOPERATION AND WORK GUIDANCE

State University of Novi Pazar actively participates in international TEMPUS projects. Teachers, associates and students participate at the international conferences and professional meetings. Scientific research activity will be significantly expanded in the scope of international regional and European projects .

Management of the University shall, in accordance with the available financial, human and other resources, support and encourage participation of its employees in these projects. Current international university cooperation has shown positive results in academic mobility, high academic standards, and the development of ideas aiming to realization of joint plans and programs for the easier exchange.

In the period of 2014 -2019, international cooperation at the State University should be realized through:

- Professional staff training in eminent scientific institutions for economic development and universities;
- Stronger ties with European universities, intensifying the presence and access to European research funds, the preparations of project proposals and student exchange (IPA, ERASMUS)
- Preparation and participation in FP projects (Framework Programme)
- Participation at international conferences, symposia, workshops, in order to present the results and connect with experts and increase the number of potential collaborators.
- Cooperation through COST (Cooperation in the Field of Scientific and Technical Research), CA-RDS (Community Assistance for Reconstruction, Development and Stabilisation) projects.

4. MAIN GOALS AND PRIORITIES

The internationalization of university can not be the goal itself, but in the long term provide a defined and clear position of the State University of Novi Pazar in the world academic space. The strategic orientation of the University for the permanent work accordance with European objectives and strategy of development of Serbia means to realize the following **main goals**:

1. Active involvement of the University in the field of international cooperation in the next five years
2. to ensure adequate financial support for internationalization;
3. Design study programs at all levels based on international standards and regulations, as well as organizing joint study programs;
4. The inclusion of the majority of teachers in scientific research through the process internationalization through staff exchange;
5. Greater emphasis on promoting student mobility through:
 - a) the possibility of attending part of study programme abroad;
 - b) increase the number of visiting professors;
 - c) the inclusion of administration and former exchange student to assist interested students.

5. TASKS

Management of the University will be focused on development of the institutional framework for the process of internationalization. In addition, it is necessary to greater insight into the evaluation of potential institutions ready for cooperation. In order to approach the standards necessary for active participation in the internationalization it is necessary to:

- a) develop curriculum in English;
- b) include foreign and domestic professors in teaching process in English language;
- c) creating a climate for studying and acceptance of foreign students (issuing student visas,providing the accommodation in a multifunctional University facility,solving the issue of medical care, starting foreign students register through the career development office, following the graduates and dealing the issues of international cooperation and student mobility);
- d) obtaining a diploma in English language recognized around the world and help further employment.
- e) the goal for the next five years is five to ten percent of the foreign students.

6.CONCLUSION

State University of Novi Pazar expresses readiness to internationalization and development of the cooperation with current and future partners, in order to achieve goals and tasks set out in this strategy of internationalization.

Strategy comes into force upon its adoption by the Senate and will be available on the website of the University.

President of Senate

Prof.Dr Miladin Kostić